

AMENDED QUARTERLY CONSOLIDATED MUNICIPAL PERFORMANCE REPORT																				
NAME OF MUNICIPALITY: EMNAMBITHI/LADYSMITH MUNICIPALITY							SELECT THE QUARTER:		2	3	4	FINANCIAL YEAR ENDED: 30 JUNE 2015								
							TICK THE APPLICABLE BOX:		X											
DP/KPI No	NKPAs	Strategy	Objective	Key Performance Indicators	Measurable Output/Outcome	Line Items	BUDGET		Annual Target	Quarter 2		Quarter 3	Quarter 4	Portfolio of Evidence	Responsible Department	Reasons for not Achieving Target	Corrective Measures	Ward		
							Budget Allocation	Actual		Target	Actual									
2014/001	Municipal Transformation and Institutional Development	To ensure that the Municipality has well skilled, competent, reliable and motivated employees and councillors	Implementation of an effective Human Resources Management and Development through WSP	Number of training and capacity building programmes provided to Municipal staff and Cllrs	Number of trainings	110532215	R 1 500 000.00		8	2	4	2	2	Training Programmes and attendance registers	Corporate Services	n/a	n/a	n/a		
2014/002				To review Employment Equity Plan	Date of review	n/a	n/a	Review of Employment Equity Plan by the 30th June 2015	Submission of Draft Employment Equity Plan to the Management Committee for discussion by the 31st December 2014	The Employment Equity Plan was submitted to the Management Committee Meeting on the 09th December 2014	Submission of the Draft Employment Equity to the Department of Labour by the 15th January 2015	Adoption of Employment Equity Plan by the 30th June 2015	Proof of submission	Corporate Services	n/a	n/a	n/a			
2014/003				Mass Skilling Development Programme	To recruit 27 post graduates and matrics for mass skilling	Number of beneficiaries	110152313	R 926 000.00		27	0	0	27	27	List of beneficiaries	Corporate Services	n/a	n/a	n/a	
2014/004				Provision of Legal Support Services	Ensuring Legal Support Services	To review 4 Municipal by laws	Number of Bylaws	n/a	n/a		4	2	3	1	1	Reports to portfolio committees	Corporate Services	n/a	n/a	n/a
2014/005				Compliance with Road Traffic Act	Management of Traffic signs and street names	To repair Street names and road signs	Percentage of street names and traffic signs	114013366 114013353	R 223 520.00		100%	100%	100%	100%	100%	Reports to portfolio committees	Community Services	n/a	n/a	n/a
2014/006					To ensure Law enforcement with road traffic act	To conduct planned special duty road blocks	Number of special duty road blocks	n/a	n/a		12	3	4	3	3	Reports to portfolio committees	Community Services	n/a	n/a	11, 12 & 22
2014/007				Simplified Integrated Development Plan	IDP, Focusing on planning for the delivery of 10 critical municipal services	To review the 2015/2016 IDP and submit to council for adoption	Date of review	n/a	n/a		Review of Integrated Development Plan by the 30th June 2015	Conducting of sector departmental meetings by the 31st December 2014	Meeting was held in December 2014	Conducting of public consultation meetings by the 31st March 2015	Adoption of 2015/2016 IDP by the 30th June 2015	Council Resolutions	Development planning and Human Settlements	n/a	n/a	All
2014/008	Local Economic Development	LED Programmes Implemented and Supported	Promoting LED Programmes	Number of established SMME's supported	117052233 117052564	R 651 800.00		90	20	36	20	20	Reports to Portfolio Committee	Development planning & Human Settlements	n/a	n/a	All			
2014/009			Facilitate the development of art and culture, and presentation of heritage	Development and implementation of cultural events Plan	Number of Events	117012543	R 170 000.00		12	3	10	3	3	Reports to Portfolio Committee	Development planning & Human Settlements	n/a	n/a	All		
2014/010	Good Governance, Ward Committees and Public Participation	Ensuring Good Governance	Provision of support on Council Structures	Co ordination of functional Exco and Council	Number of Meetings	n/a	n/a		24	6	6	6	6	Agendas and Minutes	Corporate Services	n/a	n/a	Nil		
2014/011			Encouraging registration of new Memberships in all libraries	Number of new members	113322570	R 80 000.00		800	200	231	200	200	Reports to Portfolio Committee	Community Services	n/a	n/a	All			
2014/012			To conduct outreach programmes	Number of programmes	113322595	R 675 000.00		8	2	6	2	2	Reports to Portfolio Committee	Community Services	n/a	n/a	All			
2014/013			To keep Emnambithi/Ladysmith Green	Planting and maintaining open spaces parks, gardens and cemeteries	To Implement a Greening Project Plan	Number of trees planted	113312511	R 40 000.00		200	50	0	50	50	Reports to Portfolio Committee	Community Services	Late delivery of trees that were procured and shortage of staff to ass with the planting of trees	Trees delivered and plants to be planted	All	
2014/014			Community Involvement	Improving Community Involvement	Involvement of Ward Committees in setting and reviewal of key performance targets	Number of meetings	110172507	R 2 240 000.00		2	0	0	1	0	Attendance Registers and Minutes	MM's Office	n/a	n/a	All	
2014/015	Spatial and Environmental Management	Land use Management		To submit an urban plan	Date of submission	n/a	n/a		Submission of final urban plan to Council by the 30th June 2015	Submission of a Draft urban plan to the Executive Manager by the 30th of December 2014	Draft urban plan was submitted to the Executive Manager on the 24th of November 2014	Issuing an advert for comments from the Public by the 31 March 2015	Submission of the final urban plan to Executive Manager by the 30th of June 2015	Minutes of meetings with the Executive Manager DPHS	Development Planning and Human Settlements	n/a	n/a	1,2,3,4,5,6,11,12,13,20,22,21,10,9,27,25		
2014/016			Improving Land Use Management	To submit a rural plan	Date of submission	Grand Funding - put grant fund amt	n/a		Submission of final rural plan to Council by the 30th June 2015	Submission of a Draft rural plan to the executive Manager by the 30th of December 2014	Draft rural plan was submitted to the Executive Manager on the 24th of November 2014	Issuing an advert for comments from the Public by the 31 March 2015	Submission of the final rural plan to Executive Manager by the 30th of June 2015	Minutes of meetings with the Executive Manager DPHS	Development Planning and Human Settlements	n/a	n/a	24,26,14,23,15,16,17,16,19		
2014/017				Compilation of an Area Development Plans (Steadville LAP)	Date of completion	n/a	n/a		Completion of LAP Strategy by the 30th June 2015	Submission of Situational Report to Executive Manager by the 30th of December 2014	Situational Report submitted to Executive Manager on the 24 November 2014	Submission of Draft strategy to executive Manager by the 31st of March 2015	Submission of Final Strategy to council by the 30th of June 2015	Minutes of meetings with the Executive Manager DPHS, Council Resolution	Development Planning and Human Settlements	n/a	n/a	21		
2014/018				Achieve Spatial Equity by promoting Spatial concentration and co-ordination development condition	To develop sector plans Indoor Sports Complex Corridor	Date of development	n/a	n/a		Development of Indoor Sport Complex Corridor sector plan by the 30th June 2015	Submission of a Layout plan by the 30th of December 2014	Layout plan submitted to the Executive Manager on the 24th of November 2014	Submission of Service analysis plan to the Executive Manager by the 31 March 2015	Submission of Final EIA report to the Executive Manager by the 30th of June 2015	Minutes of meetings with the Executive Manager DPHS	Development Planning and Human Settlements	n/a	n/a	11	

2014/019			Adoption of social facility standards	Date of adoption	n/a	n/a	Adoption of social facility standards by the 30th June 2014	Submission of Draft social facilities report to the Executive Manager by the 30th of December 2014	Social Facility Standards to the Executive Manager on the 24th of November 2014	Issuing an advert for Public comments by the 31st of March 2015	Submission of Social Facilities Study Report to council by the 30th of June 2015	Munites of meetings with Executive Manager DPHS, Council Resolution	Development Planning and Human Settlements	n/a	n/a	All wards
2014/020			To review an Indigent Register for the municipality	Date of review	n/a	n/a	Review of the Indigent Register by the 30th of June 2014	n/a	n/a	n/a	30-Jun-15	Council Resolution	Finance	n/a	n/a	n/a
2014/021	Free Basic Services	Improved access to Free Basic Services	Number of households earning less than 2X pensionable allowances	No of households	113292433 110032146 115012434	R 13 792 000.00	16 000	16 000	16 000	16 000	16 000	Reports to Portfolio Committee	Finance	n/a	n/a	n/a
2014/022	Security Services	Access to Security and public safety Management	To respond to all reported emergency calls relating to fire and other natural disasters	Percentage of disasters reported and attended	n/a	n/a	100%	100%	100%	100%	100%	Reports to Portfolio Committee	Community Services	n/a	n/a	All
2014/023	Municipal Fleet Management	Ensuring that Municipal Fleet is maintained	Ensure that the workshop is fully operational	Percentage of vehicles reported and attended to	n/a	n/a	100%	100%	100%	100%	100%	Reports to Portfolio Committee	Community Services	n/a	n/a	n/a
2014/024	Refuse Collection	To provide refuse removal to consumers	To ensure that consumers have access to refuse removal at least once per week	Number of households with access to refuse removal on a weekly basis	113292433	R 6 000 000.00	46221	46221	46221	46221	46221	Reports to Portfolio Committee	Community Services	n/a	n/a	All
2014/025			To ensure that Wimpy, Ezakheni & Colenso parks are properly maintained:	Number of parks maintained	113313336	R 38 160.00	3	3	4	3	3	Reports to Portfolio Committee	Community Services	n/a	n/a	21,26,4,6,8
2014/026	Municipal Parks, Gardens and Open Spaces	Maintenance of Municipal Parks, Gardens, Open Spaces and Entrances	Maintenance of swimming pools	Number of swimming pools maintained	113312328	R 450 000.00	5	5	3	5	5	Reports to Portfolio Committee	Community Services	St Chas pool is not functional due to no electricity for the pump and the Agra pool the fibre glass has cracked causing it to lift	Efforts be made to advise eskom to speed up the process of electrification. Procurements to be made to finance for repairs of the Agra swimming pool	27,25
2014/027			Number of units to be repaired within the storm damaged housing project	Number of units	Funded by DoHS	Funded by DoHS	360	90	209	90	90	D6 Forms	Development Planning and Human Settlements	n/a	n/a	9,10,20,21,22 & 25
2014/028	Human Settlements	Provision of descent and adequate houses to the deserving beneficiaries	Number of units to be constructed within rectification project	Number of units	Funded by DoHS	Funded by DoHS	345	75	70	75	75	Approvals of subsidy applications	Development Planning and Human Settlements	Protests by the employees regarding the wages	Meetings held with the IA and matter resolved	20
2014/029			Construction of Blue Bank Sportfield	Date of Completion	370030681	R 3 000 000.00	Completion of construction of Blue Bank Sportfield by the 30th June 2015	Procure services of the contractor by the 31st December 2014	Contractor appointed before the 31st December 2014	Commencement of construction of sportfield in terms of BOQ by the 31st March 2015	Completion of the project by the 30th June 2015	Copy of bid documents, letter of appointment, site hand over minutes & Practical completion certificate	Infrastructure and Services	n/a	n/a	26
2014/030			Upgrade of existing sportfield to include seating stand and flood lights- Matiwane	Date of Completion	370030681	R 3 000 000.00	Completion of upgrading of existing Matiwane Sportfield by the 30th June 2015	Appointment of the Architect to conceptualise the seating stand by 31st December 2014	Architect has been appointed before the 31st December 2014 to conceptualise the seating stands	Invite Bids for Service Provider in terms of BOQ by the 31st March 2015	Completion of the project by the 30th June 2015	Correspondence to ESKOM, physical copy of the architectural drawing, letter of appointment and practical completion certificate	Infrastructure and Services	n/a	n/a	23
2014/031			Construction of Recreational Park: Steadville/Tsakane	Date of Completion	230103991	R 2 000 000.00	Completion of construction of Steadville/Tsakane recreational park by the 30th June 2015	Construction of ablation facility by the 31st December 2014	Ablation facilities have been constructed before the 31st December 2014	Construct storm water system by the 31st March 2015	Completion of Grass facility by the 30th June 2015	Approve building plans, completion certificate for storm water and completion certificate for grass facility	Infrastructure and Services	n/a	n/a	09 & 21
2014/032			Upgrading of Swimming Pool: St Chads	Date of Completion	220104561	R 500 000.00	Completion of construction of St Chads swimming pool by the 30th June 2015	Finalise ESKOM connections by the 31st December 2014	Eskom connections not finalised.	Finalise ESKOM connections by the 31st March 2015	Completion of the project by the 30th June 2015	Close out report	Infrastructure and Services	Capacity constraints on Grid	Requested the MEC to intervene	27
2014/033			Construction of phase ii of Ezakheni Sports Complex	Date of Completion	220104571	R 4 000 000.00	Completion of construction of phase ii of Ezakheni Sports Complex by the 30th June 2015	Completion of planning and designs for Section C swimming pool by the 31st December 2014	Delays caused by the disputes as a result of wrong invoices submitted by the service provider	Finalising of SCM processes for Section C swimming pool by the 31st March 2015	Completion of two swimming pool by the 30th June 2015	Minutes of meetings, report from task team	Infrastructure and Services	Challenges encountered with Service Provider	Meetings will be held with the service provider	1
2014/034			Construction of Streetlights in Peacetown	Date of Completion	370030691	R 1 500 000.00	Completion of construction of Peacetown streetlights by the 30th June 2015	Engaging with Eskom to address capacity issues by the 31st December 2014	Capacity issues have been resolved with Eskom and is now available.	Finalising all SCM processes by the 31st March 2015	Completion of the project by the 30th June 2015	Correspondence to ward councillors, correspondence with eskom, appointment letter and practical completion certificate	Infrastructure and Services	n/a	n/a	15
2014/035			Construction of Streetlights in Watersmeet	Date of Completion	370030681	R 1 500 000.00	Completion of construction of Watersmeet streetlights by the 30th June 2015	Engaging with Eskom to address capacity issues by the 31st December 2014	Capacity issues have been resolved with Eskom and is now available.	Finalising all SCM processes by the 31st March 2015	Completion of the project by the 30th June 2015	Correspondence to ward councillors, correspondence with eskom, appointment letter and practical completion certificate	Infrastructure and Services	n/a	n/a	16
2014/036			Construction of Streetlights in Driefontein	Date of Completion	370030721	R 3 000 000.00	Completion of construction of Driefontein streetlights by the 30th June 2015	Engaging with Eskom to address capacity issues by the 31st December 2014	Capacity issues have been resolved with Eskom and is now available.	Finalising all SCM processes by the 31st March 2015	Completion of the project by the 30th June 2015	Letter of appointments, site munites and completion certificate	Infrastructure and Services	n/a	n/a	18

2014/037	Municipal Grants and Capital Funded Projects	Implementation of Grant Funded and Capital Projects	Construction of Burford Streetlights	Date of Completion	220104571	R 1 000 000.00	Completion of construction of Burford streetlights by the 30th June 2015	Construction of Streetlights of 80 % by the 31st December 2014	Streetlights have been 80 % constructed before the 31 December 2014	Construction of Streetlights by the 31st March 2015	Practical completion	Letter of appointments, site minutes and completion certificate	Infrastructure and Services	n/a	n/a	14		
2014/038			Upgrade bulk electricity supply in Colenso Phase 3	Date of Completion	250103961	R 6 400 000.00	Completing upgrading of Colenso Phase 3 bulk electricity supply by the 30th June 2015	Finalising best option with eskom and commence with SCM processes by the 31st December 2014	Eskom's best option is to construct a 11kV switch house and scm processes have commenced.	Issuing of appointment letter to the recommended bidder by the 31st March 2015	Commencement of construction by the 30th June 2015	Correspondence with eskom, letter of appointment	Infrastructure and Services	n/a	n/a	25		
2014/039			Construction of Pedestrian Bridge at St Chads	Date of Completion	370030671	R 2 000 000.00	Completion of construction St Chads pedestrian bridge by the 30th June 2015	Completion of SCM Processes by the 31st December 2015	Bid document and the BOQ has been prepared	Commencement of construction of the bridge by the 31st March 2015	Completion of the project by the 30th June 2015	Bid document with BOQ, Letter of appointment, Site minutes and practical close up certificate	Infrastructure and Services	n/a	n/a	7		
2014/040			Construction of Tarrad Road: Ntombi's Camp	Date of Completion	220103981	R 10 000 000.00	Completion of construction of Ntombi's Camp tarring of roads by the 30th June 2015	Design and commence with bid processes to appoint contractor by the 31st December 2014	Consultant has been appointed and has prepared the bid document.	Finalise SCM processes and commence with construction by the 31st March 2015	Completion of the project by the 30th June 2015	Appointment letter of consultant, bid document, appointment letter of contractor and practical completion certificate	Infrastructure and Services	n/a	n/a	20		
2014/041			Construction of Tarrad Road: Area J	Date of Completion	370030621	R 12 500 000.00	Completion of construction of tarring of road in Area J by the 30th June 2015	Construction of road by the 31st of December 2014	Practical Completion has been done	Construction of road by the 31st of March 2015	Completion of the project by the 30th June 2015	Site minutes and practical completion certificate	Infrastructure and Services	n/a	n/a	21		
2014/042			Construction of Link Road: Acaciavale to Ezakheni	Date of Completion	370022901	R 6 819 030.00	Completion of construction of Link Road between Acaciavale and Ezakheni by the 30th June 2015	Construction of 60% road by the 31st of December 2014	60 % of the road has been constructed.	Construction of 60% road by the 31st of March 2015	Completion of the project by the 30th June 2015	Site minutes and practical completion certificate	Infrastructure and Services	n/a	n/a	20		
2014/043			Widening of single lane bridge over the railway line: Link road- Acaciavale to Ezakheni	Date of Completion	220103681	R 10 200 000.00	Completion of widening of single lane bridge crossing over the railway line: Link road Acaciavale to Ezakheni by the 30th June 2015	Finalising SCM processes to appoint contractor by the 31st December 2014	Appointment of contractor has not been done.	Commence with construction of the bridge by the 31st March 2015	Completion of the project by the 30th June 2015	Bid document, Letter of appointment, Site Minutes and Practical completion certificate	Infrastructure and Services	The bidders did not have relevant experience in the filed of bridge construction and the bid had to be re advertised	Advertising should include at least one Provincial newspaper and were expetise is not available provincial consider the National newspaper.	20		
2014/044			Construction of tarred roads ward 2	Date of Completion	220103971	R 9 000 000.00	Completion of construction of tarred road in ward 2 by the 30th of June 2015	Design and commence with bid processes to appoint contractor by the 31st December 2014	Consultant has been appointed and has prepared the bid document.	Finalise SCM processes and commence with construction by the 31st March 2015	Completion of the project by the 30th June 2015	Appointment letter of consultant, bid document, appointment letter of contractor and practical completion certificate	Infrastructure and Services	n/a	n/a	2		
2014/045			Construction of tarred roads ward 6	Date of Completion	220103971	R 9 000 000.00	Completion of construction of tarred road in ward 6 by the 30th of June 2015	Design and commence with bid processes to appoint contractor by the 31st December 2015	Consultant has been appointed and has prepared the bid document.	Finalise SCM processes and commence with construction by the 31st March 2016	Completion of the project by the 30th June 2016	Appointment letter of consultant, bid document, appointment letter of contractor and practical completion certificate	Infrastructure and Services	n/a	n/a	6		
2014/046			Construction of tarred roads ward 8	Date of Completion	220103971	R 9 000 000.00	Completion of construction of tarred road in ward 8 by the 30th of June 2015	Design and commence with bid processes to appoint contractor by the 31st December 2016	Consultant has been appointed and has prepared the bid document.	Finalise SCM processes and commence with construction by the 31st March 2017	Completion of the project by the 30th June 2017	Appointment letter of consultant, bid document, appointment letter of contractor and practical completion certificate	Infrastructure and Services	n/a	n/a	8		
2014/047			Electrification of Embuzweni/Kirkintalock	Date of Completion	370027131	R 7 000 000.00	Completion of Electrification of Embuzweni by the 30th of June 2015	Tender advertisement and appointment of a service provider	Consultant has been appointed and has prepared the bid document.	Finalising SCM processes to appoint contractor by 15 March 2015 and commence	Completion of the project by 30th June 2015,	Bid document, Letter of appointment, Site Minutes and Practical completion certificate.	Infrastructure and Services	n/a	n/a	15 & 16		
2014/48			Financial Management	Improve Management of finances	Attending to Auditor General Finance Queries timeously	Percentage of queries received and attended to	n/a	n/a	100%	100%	100%	100%	100%	Audit Report/ Action Plan	Finance	n/a	n/a	n/a
2014/49					To reduce current debtors by 5%	Percentage of debtors - 30 days outstanding	n/a	n/a	5%	5%	5%	5%	5%	5%	Debtors Age Analysis	Finance	n/a	n/a
2014/50	Percentage of a municipality's capital budget actually spent on capital projects identified in the IDP	Percentage : Total spending on capital projects divided by total capital budget x 100			n/a	n/a	100%	100%	14%	100%	100%	100%	Annual financial Statements	Finance	n/a	n/a	n/a	
2014/51	Financial viability in terms of debt coverage	Ratio: Total operating revenue received minus operating grants divided by debt service payments (ie. Interests plus redemption)			n/a	n/a	1.3	1.3	1: 864,8	1.3	1.3	1.3	Annual financial Statements	Finance	n/a	n/a	n/a	
2014/52	Financial viability in terms of cost coverage	Ratio: Available cash plus investments divided by monthly fixed operating expenditure			n/a	n/a	1.2	1.2	1:3,55	1.2	1.2	1.2	Annual financial Statements	Finance	n/a	n/a	n/a	
2014/53	Financial viability in terms of outstanding service debtors to revenue	Ratio: Outstanding service debtors divided by annual revenue actually received for services			n/a	n/a	1.1	1.1	1,0,48	1.1	1.1	1.1	Annual financial Statements	Finance	n/a	n/a	n/a	
2014/54	Revenue Management	Improve Revenue Management			To Monitor Monthly Debtors Age Analysis	Number of reports	n/a	n/a	12	3	3	3	3	Monthly Budget Statements	Finance	n/a	n/a	n/a

2014/55	Supply Chain Management	Effective Supply Chain Management	SCM Units to convine Bid commitees for all bids below 10 mil within 14 Days of each stage	Percentage	n/a	n/a	100%	100%	57%	100%	100%	Monthly Reports to the Municipal Manager and Portfolio Committees (Finance and Affected Departmental Portfolio)	Finance	n/a	n/a	n/a
2014/56			Processing of Goods and Services less than R30 000 within 14 days	Percentage of goods and servics processed	n/a	n/a	100%	100%	87%	100%	100%	Monthly Reports to the Municipal Manager and Portfolio Committees (Finance and Affected Departmental Portfolio)	Finance	n/a	n/a	n/a
2014/57			Processing of Goods and Services from R30 000 to R200 000 within 30 days	Percentage of procurement requests received and processed	n/a	n/a	100%	100%	45%	100%	100%	Monthly Reports to the Municipal Manager and Portfolio Committees (Finance and Affected Departmental Portfolio)	Finance	n/a	n/a	n/a
2014/58	Reporting	Improving and comply with reporting systems	Submit monthly National Treasury reports within 10 working days to National Treasury, MFMA Compliance	Number of reports	n/a	n/a	12	3	3	3	3	Samras System	Finance	n/a	n/a	n/a
2014/59			Submit monthly reports to Mayor within 10 working days	Number of reports	n/a	n/a	12	3	3	3	3	Monthly Reports to the Municipal Manager and Portfolio Committees (Finance and Affected Departmental Portfolio)	Finance	n/a	n/a	n/a
2014/60			Report monthly budget statements to management monthly	Number of reports	n/a	n/a	12	3	3	3	3	Monthly Reports to the Municipal Manager and Portfolio Committees (Finance and Affected Departmental Portfolio)	Finance	n/a	n/a	n/a
2014/61			Timeous submission of 2014/2015 Mid term and 2013/2014 Annual Financial Statements	Dates of Submission	n/a	n/a	Submission of MidYear on the 25th January 2015 and Annual Financial Statements on the 30th August 2014.	n/a	n/a	Submission of 2014/2015 Mid Year Report by the 25th January 2015	n/a	n/a	Annual financial Statements	Finance	n/a	n/a
2014/62	Asset Management	Effective Asset and Inventory Management	To compile 2013/2014 Annual Credible Asset register	Number of Asset Register	n/a	n/a	1	1	1	1	1	Asset Registers	Finance	n/a	n/a	n/a
2014/63	Maximise Revenue	Ensuring maximassation of revenue generation	Quarterly collection rate	Percentage	115019401,115019402,115019403,115019404,115019405,115019406,115019407,	n/a	87%	87%	98%	87%	87%	Monthly Reports to the Municipal Manager and Portfolio Committees (Finance and Affected Departmental Portfolio)	Finance	n/a	n/a	n/a

Financial Viability and Financial Management